### Why Large Open Plan?

Jean-Marc Lavoie



Improve Communication

Successful for Start-ups

Great for employees

Innovation

Save costs



#### **Improve Communication?**

- Face to Face communication dropped by 70%
- Electronic communication Up by 20-50%

#### source:

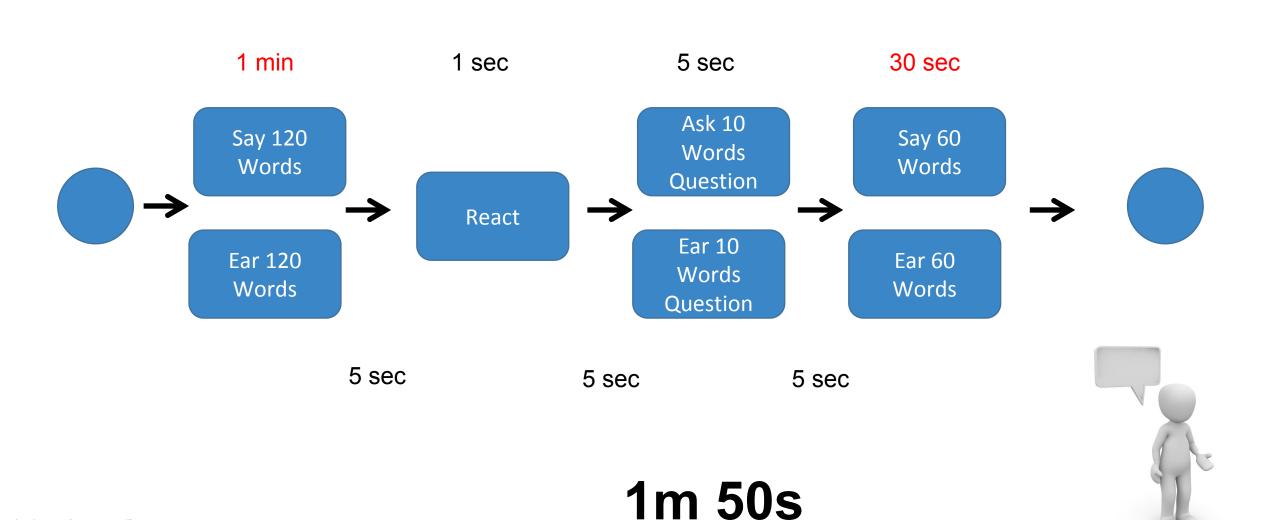
The impact of the 'open' workspace on human collaboration

Ethan S. Bernstein and Stephen Turban https://royalsocietypublishing.org/doi/full/10.1098/rstb.2017.0239





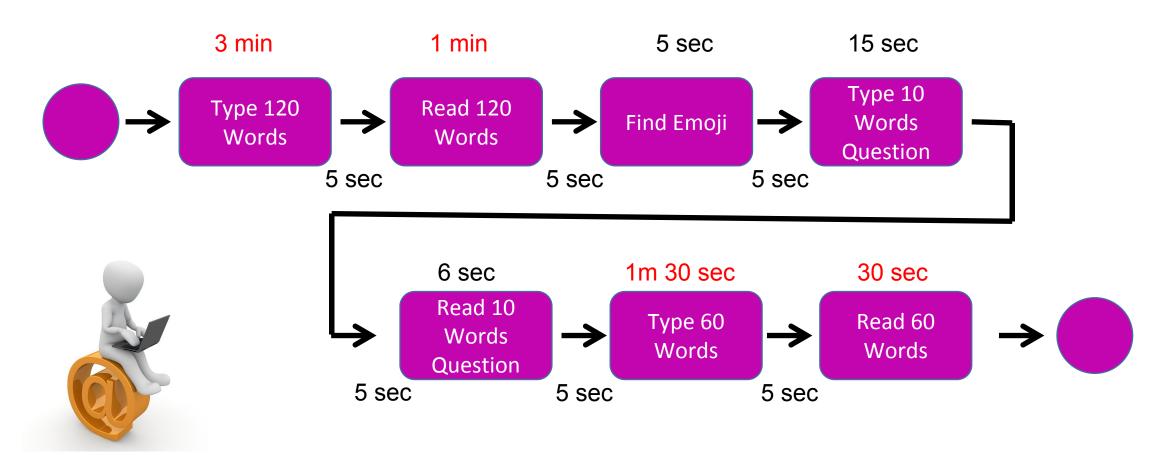
#### Communication Value Stream Mapping F2F





Talk: 130-150 words/min

#### **Communication Value Stream Mapping Virtual**





Write: 40 words/min Read: 120 words/min

6m 56s

- X Improve Communication
- → Successful for Start-ups

Great for employees

Innovation

Save costs



### Successful for Start-ups?

• 44% of US start-ups fails in 5 first years source: https://smallbiztrends.com/2019/03/startup-statistics-small-business.html

57% of Canadian startups fails in 10 first years

source: https://smallbiztrends.com/2019/03/startup-statistics-small-business.html





### Successful for Start-ups?

"They were so loud, because there were no drop ceilings. It was painful for everybody. But [dotcom startups] were doing it because they had literally no choice."

Joel Spolsky, cofounder of Stack Overflow

source: https://www.fastcompany.com/90285582/everyone-hates-open-plan-offices-heres-why-they-still-exist





- X Improve Communication
- X Successful for Start-ups
- → Great for employees

Innovation

Save costs



#### Great for employees?

 High levels of noise, stress, conflict, high blood pressure, and a high staff turnover.

source: https://web.archive.org/web/20090218071604/http://www.news.qut.edu.au/cgi-bin/WebObjects/News.woa/wa/goNewsPage?newsEventID=23175

32% decrease in well being

source: https://business.linkedin.com/talent-solutions/blog/hr/2016/open-office-plans-are-a-lot-less-cost-effective-than-you-may-think





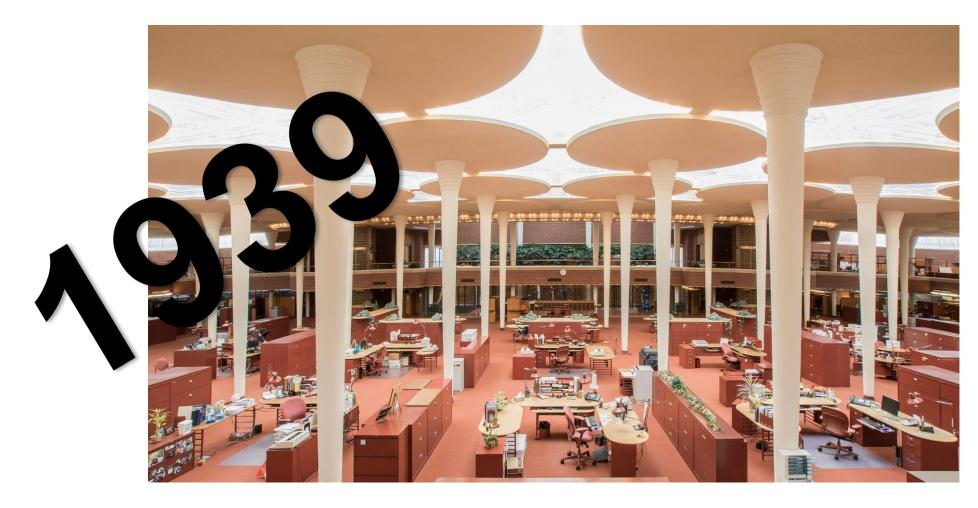
- X Improve Communication
- X Successful for Start-ups
- X Great for employees
- → Innovation

Save costs











https://www.dezeen.com/2017/06/14/frank-lloyd-wright-johnson-wax-administration-building-headquarters-racine-wisconsin-open-plan-office/





1906

2006







https://good.co/blog/rise-fall-triumphant-return-open-plan-office/https://www.jotform.com/blog/kill-your-open-office/

- X Improve Communication
- X Successful for Start-ups
- X Great for employees
- → Save costs





#### Save costs?

- 3x -5x more employee/square feet
- 15% productivity loss
- Calculation, 100 employe
  - \$172,000 saving on space
  - \$578,000 lost on productivity

source: https://business.linkedin.com/talent-solutions/blog/hr/2016/open-office-plans-are-a-lot-less-cost-effective-than-you-may-think

For 15% loss... what about 66%?

https://www.ted.com/talks/julian\_treasure\_the\_4\_ways\_sound\_affects\_us/transcript?language=en#t-327439



- X Improve Communication
- X Successful for Start-ups
- X Great for employees
- X Save costs



## So Why?

- This is
  - A trendy response to the office space problem
  - that is usually ineffective
  - and risks being highly counterproductive

#### This is an Anti-Pattern

Visit https://devopsantipatterns.ninja/



### Solution

- Design for a balance between
  - collaboration,
  - team
  - and privacy

https://www.gensler.com/introduction-to-the-us-workplace-survey-2019 https://www.steelcase.com/research/articles/privacy-crisis/



## Solution

- Need a mix of space boundaries:
  - open
  - shielded
  - enclosed

https://www.steelcase.com/research/articles/privacy-crisis/



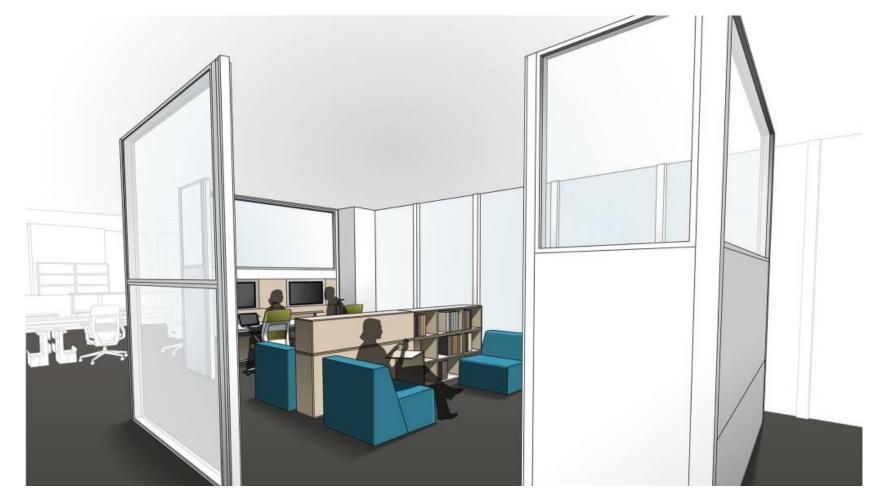
# Solution - Open





https://www.steelcase.com/research/articles/privacy-crisis/

## Solution - Shielded





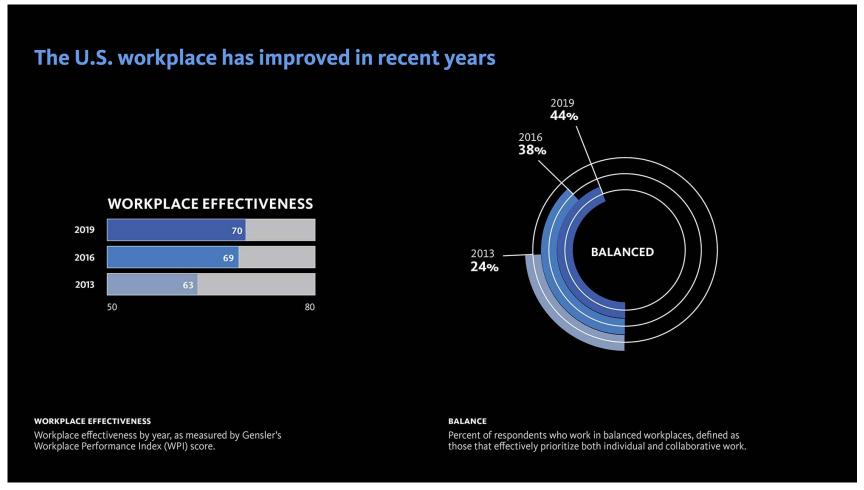
https://www.steelcase.com/research/articles/privacy-crisis/

### Solution - Enclosed





## **Industry Trend**



https://www.gensler.com/introduction-to-the-us-workplace-survey-2019

